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WHITEPAPER

THE E-2 TREATY INVESTOR VISA:

A Strategic Guide for
MENA, GCC &
Turkish Entrepreneurs

Executive Summary

The E-2 Treaty Investor Visa is one of the fastest structured routes to legal U.S. business ownership for entrepreneurs from qualifying treaty countries; including the Egypt, Turkey, Jordan, and Israel.

For MENA and GCC founders, the E-2 is not merely a visa: it is the first stage of an integrated strategy that can lead to U.S. permanent residency through carefully sequenced EB-1C or EB-5 conversion.

This whitepaper presents the definitive research-based guide to E-2 eligibility, program data, country-specific strategy, and the critical mistakes that cost investors 12 to 18 months of U.S. market presence.

1

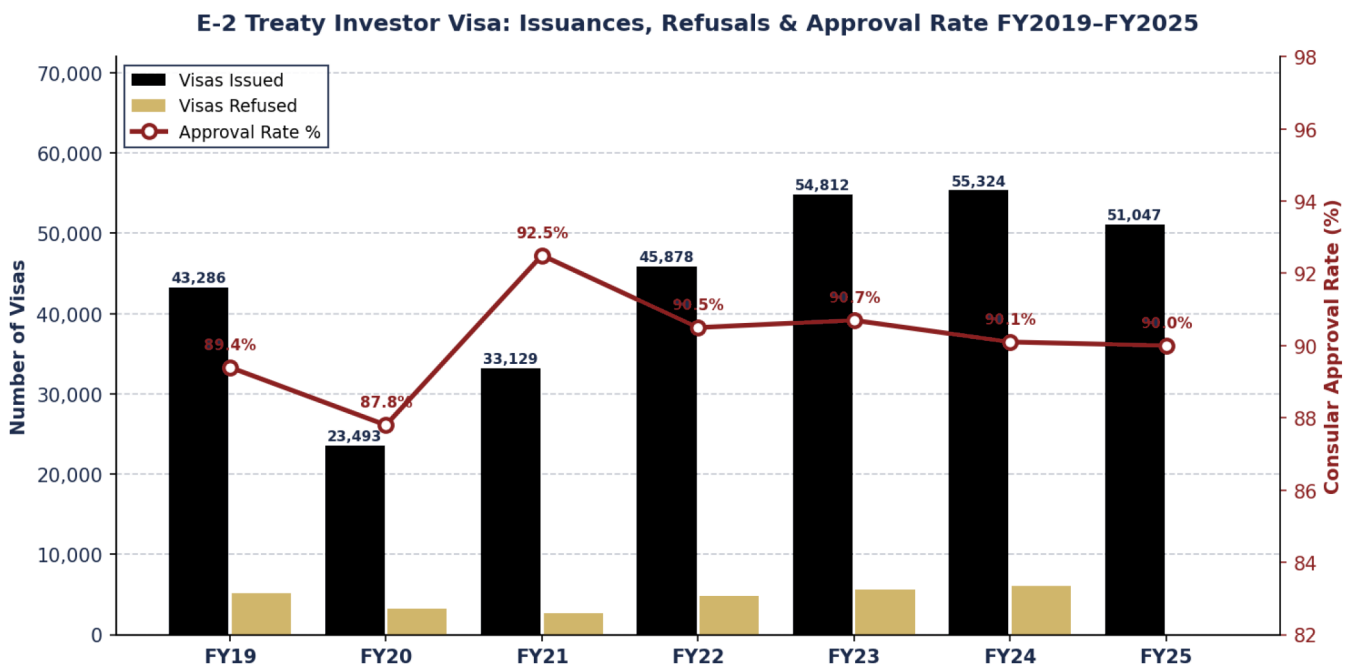
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Program Performance; A Decade of Data

1.1 E-2 Visa Issuances, Refusals & Approval Rate FY2019–FY2025

The E-2 program reached an all-time record of 55,324 issuances in FY2024, representing a full 135% recovery from the COVID-impacted lows of FY2020.

FY2025 saw a modest 7.7% normalization to 51,047, consistent with global economic conditions, not a structural decline.



Source: U.S. Department of State, Report of the Visa Office FY2019–FY2025

Figure 1: E-2 Visa Issuances, Refusals & Consular Approval Rate FY2019–FY2025
Source: U.S. Dept. of State Report of the Visa Office

1.2 Consular Processing vs. USCIS Domestic: A 17-Point Gap

MENA-based investors must understand a critical data divergence.

The State Department maintains a 90.1% approval rate at overseas consular posts (FY2024), while USCIS domestic adjudication produces only a 73.2% approval rate—a 17-point gap reflecting substantially stricter evidentiary standards. Speed compounds the advantage:

- Consular processing: 2–4 months
- USCIS domestic filings: 13+ months

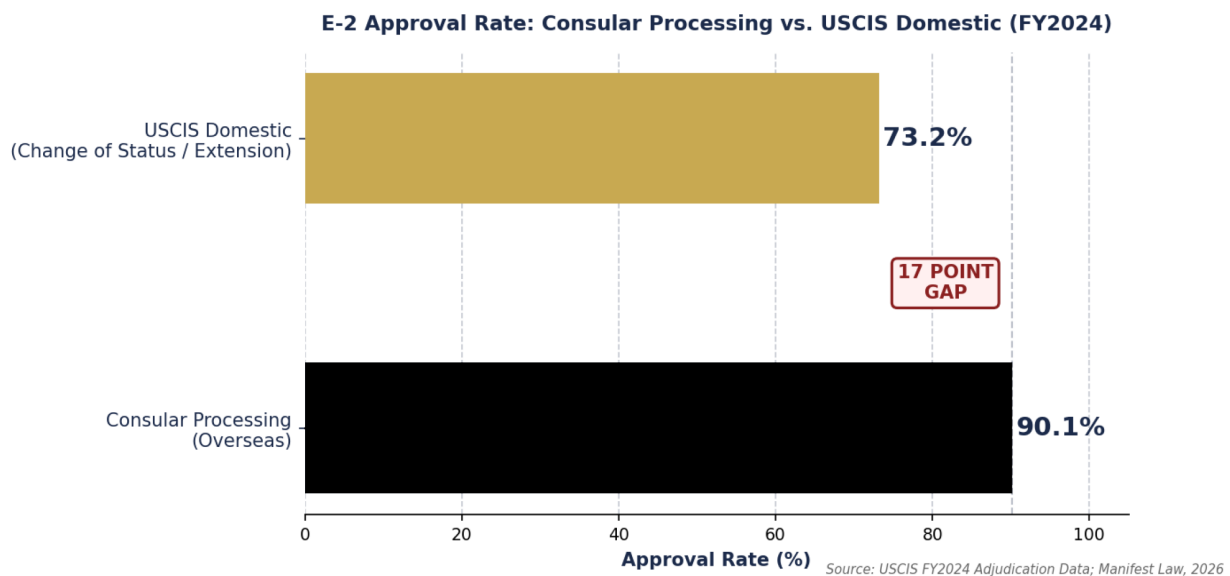


Figure 2: E-2 Approval Rate; Consular Processing vs. USCIS Domestic (FY2024)
Source: USCIS FY2024 Data; Manifest Law, 2026

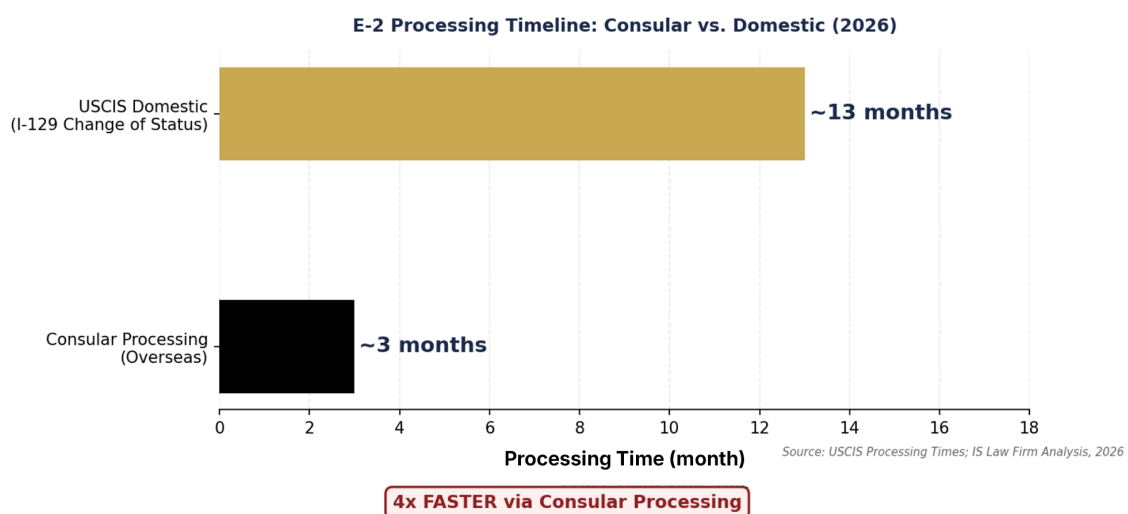


Figure 3: E-2 Processing Timeline; Consular vs. Domestic (2026)
Source: USCIS Processing Times; IS Law Firm Analysis

2

Section

The Global Capital Migration Context

2.1 HNWI Migration; The 12-Year Trend

The wealth migration data is unambiguous.

Approximately 142,000 high-net-worth individuals (HNWIs) are projected to migrate in 2025, the most significant wealth migration ever documented.

Since 2013, annual millionaire migration has grown from 51,000 to 142,000, representing a 178% increase in twelve years.

(Source: Henley & Partners 2025 Annual Global Wealth Migration Outlook)

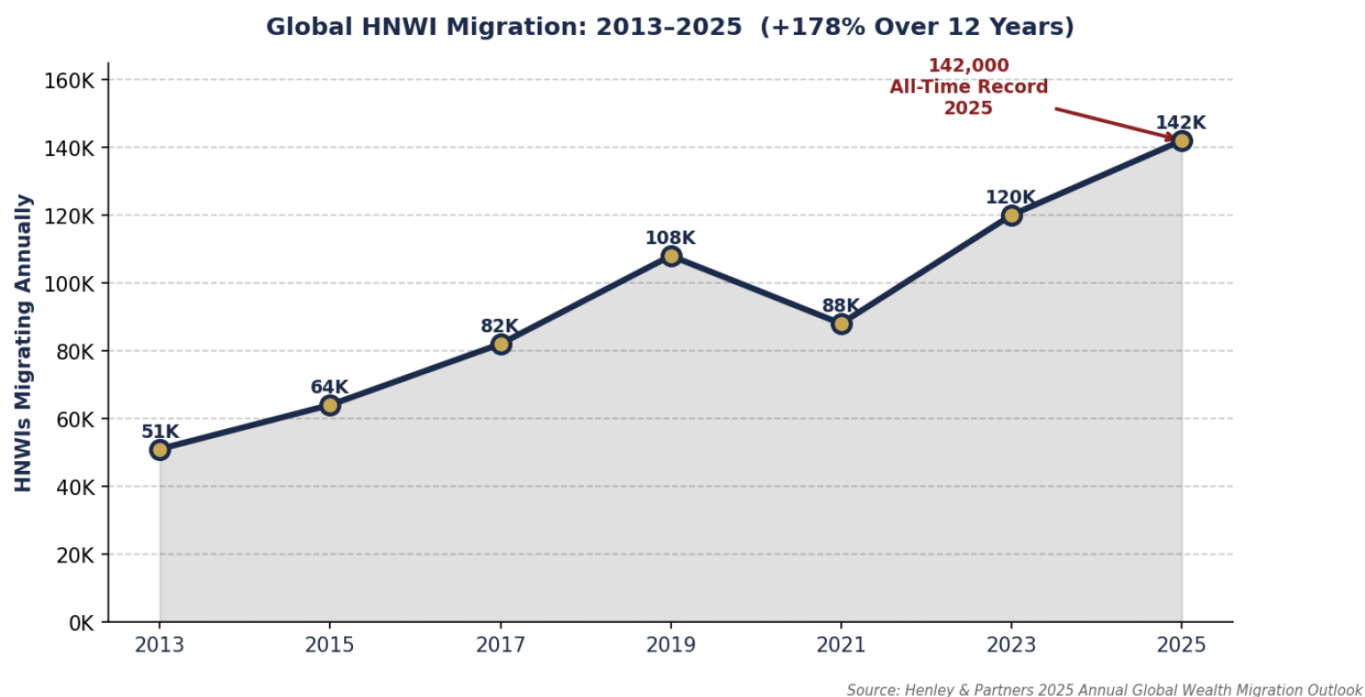


Figure 4: Global HNWI Annual Migration 2013–2025 (+178%)
Source: Henley & Partners 2025 Annual Global Wealth Migration Outlook

2.2 MENA Wealth Market Forecast 2024–2029

The MENA wealth management market is forecast to expand from \$1.25 trillion in 2024 to \$1.78 trillion by 2029, growing at approximately 7% CAGR.

An intergenerational wealth transfer of approximately \$2 trillion is underway within GCC family office structures, driving demand for:

- U.S. residency
- Education access
- Dollar-denominated assets

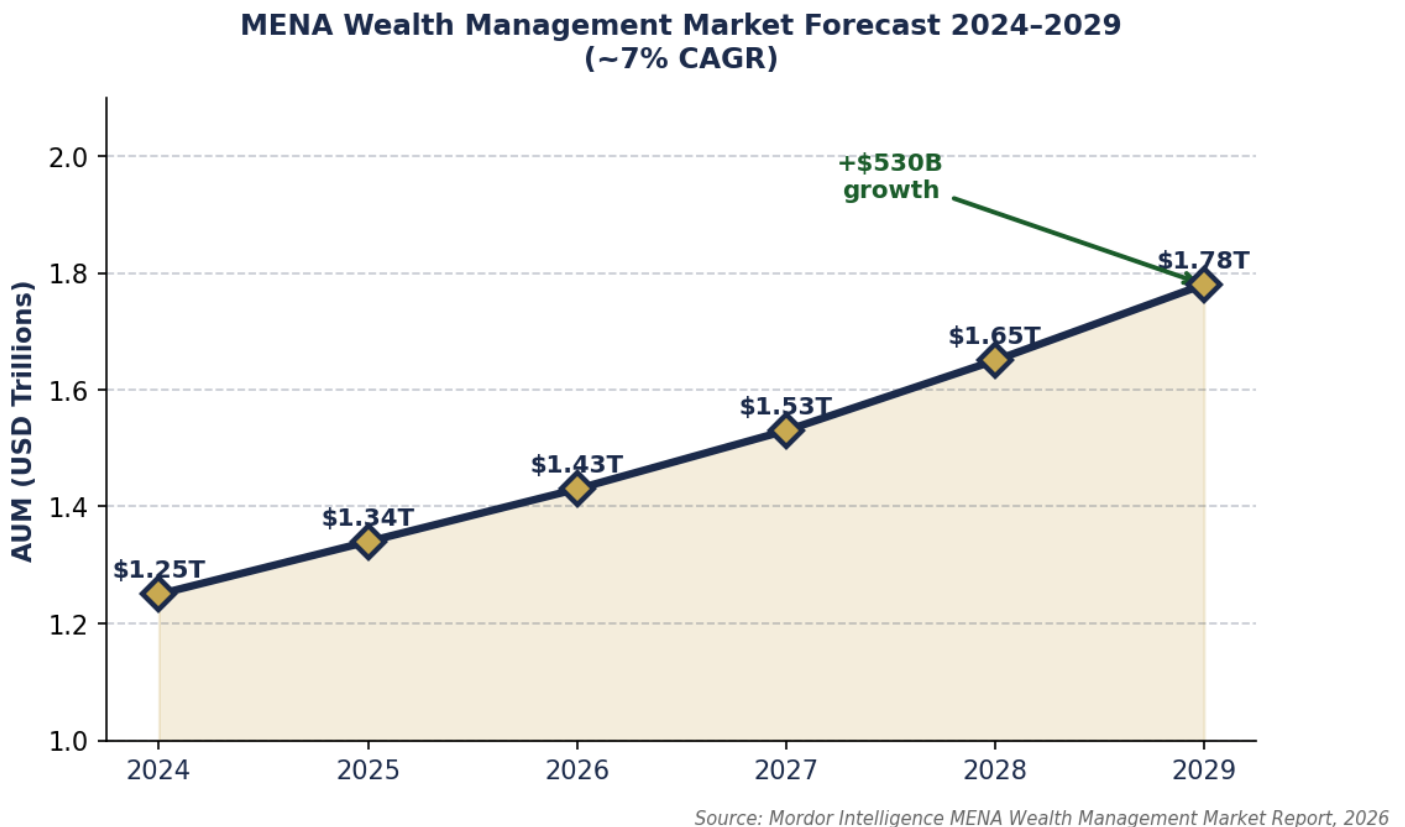


Figure 5: MENA Wealth Management Market Forecast 2024–2029
Source: Mordor Intelligence MENA Wealth Management Market Report, 2026

3

Section

Treaty Eligibility; The MENA Map

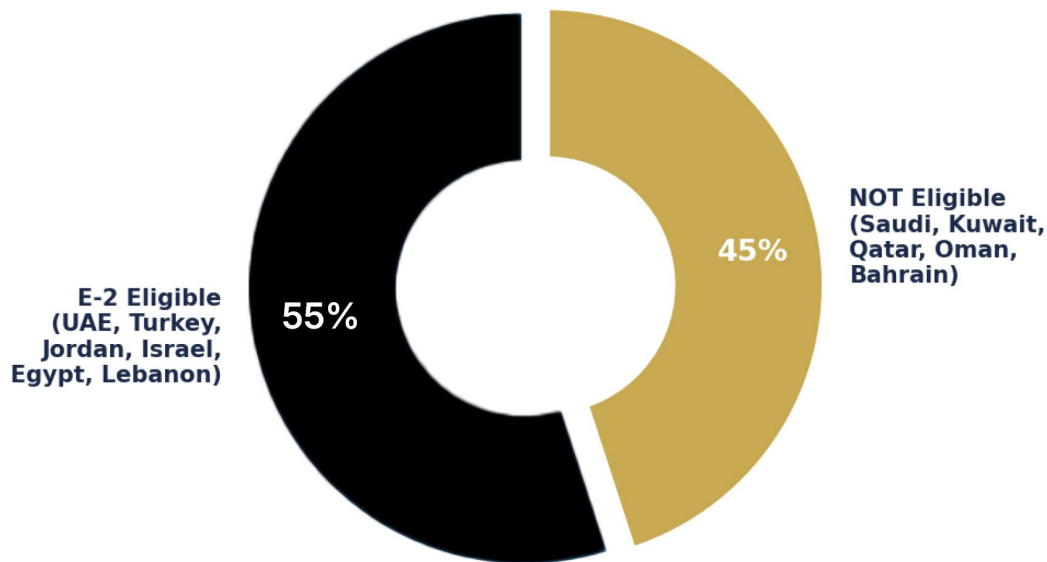
3.1 E-2 Treaty Eligibility by Country

The E-2 Treaty Investor Visa is available only to nationals of countries with which the United States maintains a qualifying Treaty of Commerce and Navigation.

For MENA and GCC founders, this creates a critical split:

- **Eligible:** Turkey, Jordan, Israel, Oman, Bahrain, Pakistan, and Egypt.
- **Not Eligible:** Saudi Arabia, Kuwait, Qatar, and the UAE.

MENA/GCC E-2 Treaty Eligibility
(Share of Region's Entrepreneurial Population)



Non-eligible GCC nationals must use L-1A New Office or EB-5 pathways

Source: U.S. State Dept. Treaty List; IS Law Firm Analysis, 2026

Figure 6: MENA/GCC E-2 Treaty Eligibility Distribution
Source: U.S. State Dept. Treaty List; IS Law Firm Analysis, 2026

Country	E-2 Status	Recommended Pathway	Key Documentation Challenge
UAE	NOT ELIGIBLE	L-1A New Office or EB-5 Immigrant Investor. Note: UAE nationals holding dual citizenship with an E-2 treaty country (Jordan, Egypt, UK, etc.) may file under that passport; evaluate on a case-by-case basis	Free zone capital source-of-funds; 24-month tracing
Turkey	ELIGIBLE	E-2 primary; L-1A analysis recommended	Lira-denominated asset conversion documentation
Jordan	ELIGIBLE	E-2 (significantly underutilized)	One of the most underutilized treaty advantages in MENA
Israel	ELIGIBLE	E-2 primary	High approval rates; active consular processing
Egypt	ELIGIBLE	E-2 available	Pound devaluation creates source-of-funds complexity
Saudi Arabia	NOT ELIGIBLE	L-1A New Office or EB-5	No active Treaty of Commerce and Navigation with the U.S
Oman & Bahrain	ELIGIBLE	E-2 primary (significantly underutilized); L-1A New Office where an established company with genuine U.S. expansion intent exists; EB-5 for passive capital deployment and permanent residency	Among the most underutilized E-2 treaty relationships in the GCC corridor. Source-of-funds tracing for Rial/Dinar-denominated and Gulf portfolio capital is the primary challenge, particularly where income flows through holding structures or government-linked enterprises. Post-December 2023 USCIS standards require a 24-month bank statement chain; investors with capital from government contracts, oil-sector distributions, or family conglomerate structures require country-specific source-of-funds architecture before filing

4

Section

The December 2023 USCIS Policy Manual Tightening

The December 2023 USCIS Policy Manual updates (Volume 2, Part E, Chapter 5) formalized stricter evidentiary standards across five categories. MENA investors are disproportionately affected by three of them: source-of-funds documentation for Gulf portfolio capital, gift/family loan documentation for intra-family GCC transfers, and operational control documentation where holding company structures are common.

MENA Source-of-Funds: The Highest-Risk Category Post-December 2023

Gulf portfolio distributions and inheritance capital must now be traced through a 24-month window with monthly bank statements AND tax returns. UAE free zone company distributions require full corporate documentation chains. Investors filing without MENA-specific source-of-funds architecture face a 4–6-month RFE delay and a meaningful denial risk. (Source: USCIS Policy Manual Vol. 2, Part E, Ch. 5, December 2023)

5

Section

The Five Most Costly E-2 Application Failures

The following failure categories are drawn from practitioner experience and USCIS denial records. Each represents a largely avoidable error that a properly integrated legal strategy is designed to address at the design stage.

Failure	What Goes Wrong	Consequence	Risk Mitigation
Undercapitalization	Investment does not satisfy the proportionality test against total enterprise cost	Denial; 6–12 month refile; denial on record	Proportionality analysis before deployment; size investment to the business
Source-of-Funds Weakness	Failure to trace capital from origin through every account to the U.S. business	RFE; 4–6 month delay; potential denial	24-month documentation package; MENA source-of-funds architecture
Marginal Business Profile	Business plan does not demonstrate sufficient economic contribution	RFE or denial	Business plan must be designed with USCIS non-marginality standard as the primary requirement
Passive Structure	Operating agreement fails the "develop and direct" test	Denial	Operating agreement drafted by immigration counsel
No Transition Strategy	E-2 treated as a standalone strategy; EB-1C or EB-5 eligibility is not preserved	Missed Green Card opportunity; restructuring costs \$40,000+	Green Card roadmap designed concurrently with the E-2 petition

Sources and Research Citations

Source	Publication / Report
U.S. Department of State	FY2024 and FY2025 Report of the Visa Office, Table XVI (E-2 Visa Issuances)
USCIS Policy Manual	Volume 2, Part E, Chapter 5: E-2 Evidentiary Standards (Updated December 2023)
Henley & Partners	2025 Annual Global Wealth Migration Outlook
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